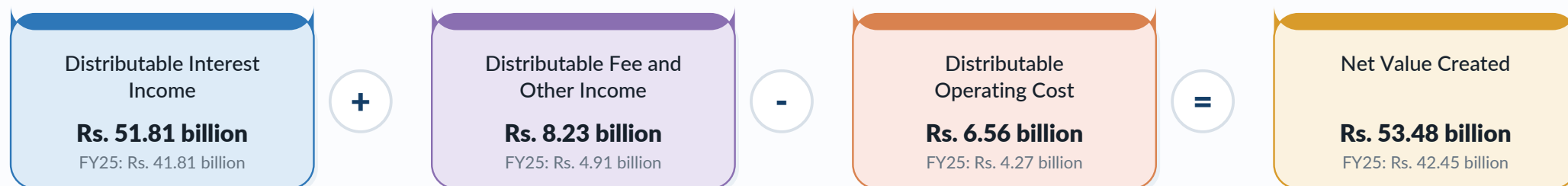


Our Value Creation Business Model

A clear view of how value is generated and distributed among key stakeholders

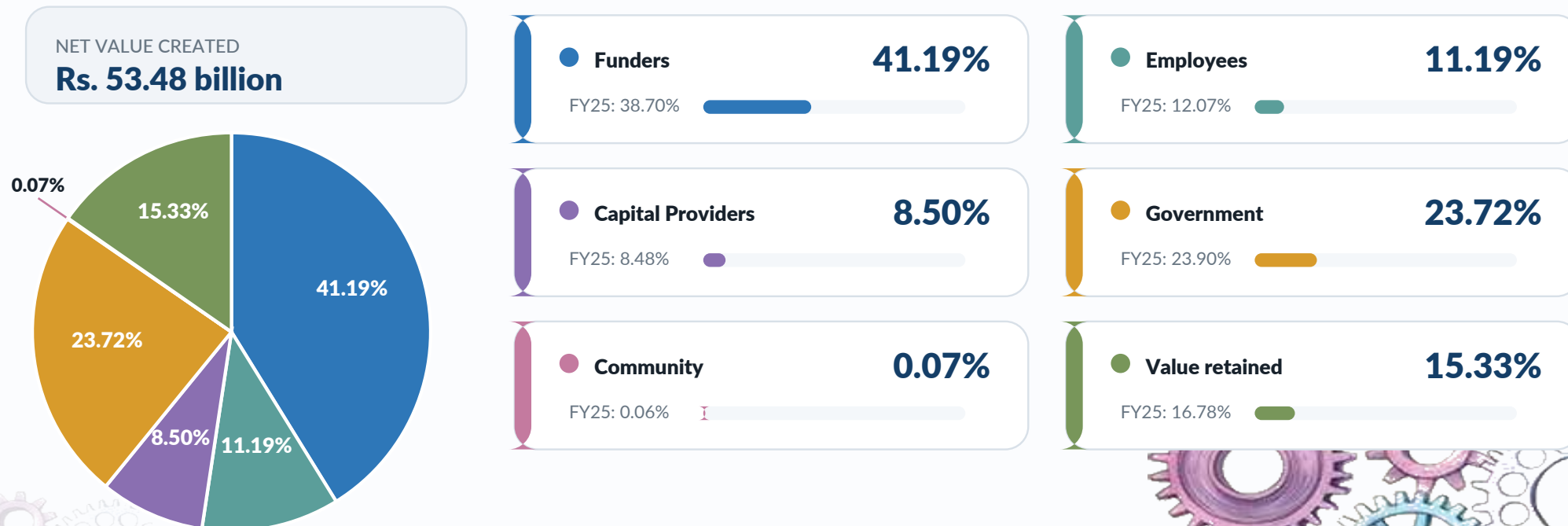
01 VALUE CREATION

Current year values with FY25 comparatives



02 VALUE DISTRIBUTION

Share of net value created distributed to each stakeholder group



FY25 figures are shown in grey for year-on-year comparison. Each horizontal bar shows the actual FY26 share on a 0-100% scale.

LG Finance PLC